



CITY OF NORWALK
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Harry Rilling, Mayor
Members of the Common Council
Members of the Board of Estimate and Taxation
Members of the Planning Commission

Transmitted herewith is my recommendation for the financing of total FYE 2022 Capital appropriations, together with a comprehensive list of FYE 2022 projects recommended for approval by the Common Council.

This year's financing plan is impacted by prior period authorizations in addition to the approvals to be made by the Common Council of the FYE 2022 capital appropriation. The total value of authorized-but-not-yet-bonded projects has significantly increased in the last four years as the Norwalk Public Schools implement their 5-year renovation plan.

CREDIT RATING AGENCIES AND THEIR EVALUATION OF THE CITY'S DEBT

Similar to consumer debt and corporate debt, municipal governments' creditworthiness is evaluated by Credit Rating Agencies: the more creditworthy, the higher the "credit rating" and the lower the interest rate investors demand (charge us or force us to pay) when we borrow funds.

The City's credit ratings are the highest possible – AAA with Standard & Poor's and Fitch, and Aaa with Moody's. The City feels it is important to maintain these credit ratings, however this necessitates certain constraints on our financial statistics.

One of the most important factors the Rating Agencies consider is our level of debt. Our Financial Advisor and I have determined that it would be highly unlikely for the City to maintain our AAA rating with a debt level in excess of \$400MM.

A second critical factor they consider is the ratio of our Annual Debt Service to our total Operating Budget. The City has to ensure that proper funding is made to **all** areas of the city – not just the schools but also the roads, law enforcement and fire departments, parks, safety and compliance with regulations, maintenance of our many buildings, water pollution control, economic development, community services, transportation and parking, etc. The City must also balance short-term immediate needs with longer-term investments.

The link connecting short-term to long-term is the Debt Service. It's analogous to a 30 year mortgage or a 5 year loan on a car – these are major purchases and if we couldn't pay for homes or vehicles in 360 or 60 installments, respectively, many of us might find these assets unaffordable. However, one must ensure that they can afford the monthly payments to maintain their credit rating.

So the City must balance the operational needs of all the departments, short-term and long-term, against the limits we have on our tax rates, how much we can borrow, and how much of our annual Operating Budget we can devote to paying Debt Service to repay our bonds.

FYE 2022 CAPITAL BUDGET

The schedule below details the FYE 2022 Capital Budget. For City projects, FYE 2022 net capital appropriations total \$20,694,432 after expected offsetting revenue of \$3,706,800.

For Board of Education projects, net FYE 2022 capital appropriations total \$1,500,000 after expected offsetting revenues of \$240,740.

The Water and Pollution Control Authority (WPCA) and Parking Authority are separate Enterprise Funds – they require authorization so that the City may issue bonds on their behalf. However, since they pay the debt service on their bonds from their own revenues and not the City's, we show a "revenue offset" for the bond amounts they authorize.

In total, City and Board of Education plus WPCA and Parking Authority gross appropriations for FYE 2022 total \$28,591,972 with offsetting revenues of \$6,397,540 for a net bonding requirement of \$22,194,432.

DEBT CAPACITY AND BONDING FOR PREVIOUSLY AUTHORIZED PROJECTS

The Internal Revenue Service has numerous rules and regulations regarding the issuance of tax-exempt bonds. Most relevant to our Capital Budget are the restrictions that governments (1) are prohibited from borrowing more tax-exempt funds than they need for the projects, and they (2) must spend those funds in a timely manner (within the estimated time needed to construct or acquire the capital asset). For example if we were to construct a bridge for \$150MM with an estimated three years to build, we are not allowed to borrow \$250MM and spend the funds over, for example, a five year period.

As the Norwalk Public Schools ramped up its school construction program over the past 4-5 years, the City faced a dilemma. We needed to get authorizations for the entire gross amount of these projects (before deducting reimbursements expected from Connecticut State) by June 30 of one fiscal year in order to submit applications to the State by the following December 31 when they make their evaluations. Once we receive approval from the state and were informed of their reimbursement rate for each project, we commence the project with design work; the significant construction expenditures might not start until 2-3 years after the authorization by the Common Council.

Because of the timing of this Connecticut reimbursement process and the IRS rules, we could not borrow (bond) the capital funds needed until we knew with confidence the expected timetable of the expenditures. Similarly, delays of other projects needed to be considered when issuing bonds.

Consequently as of December 31, 2020 the City had about \$180MM in authorized but unbonded projects (net of expected reimbursements) which will be spent in the coming years for which we will have to issue new debt – about \$108.5MM for School projects and about \$72.5MM for City projects.

As previously discussed, the City's Financial Advisor and I have determined that Norwalk's total indebtedness limit is \$400MM in order to maintain our AAA bond rating. Current bonds outstanding are approximately \$280MM – this leaves room for only about \$120MM in new additional debt before the AAA bond rating is in jeopardy.

The challenge has been, "How do we pay for all the previously authorized projects as well as the estimated \$20-30MM annual capital requirements while maintaining our AAA bond rating?"

To avoid eliminating or cutting the budgets of projects, we decided that delaying and spreading out the projects over the coming 10 years would allow us to finish all the projects and retain our AAA rating.

In the coming 10 years, \$201.7MM of our bonds will mature and be paid off – an average of \$20MM/year. When the principal amount of bonds are paid off, they can be replaced with new borrowings without increasing the City's total indebtedness. In essence, over the coming 10 years we will gain an additional \$200MM of purchasing power --- combined with our limit of \$120MM in increasing our outstanding debt, we would have \$320MM of spending available to fit all the projects in – but only if we spread out the project expenditures over a 10 year period.

We have reviewed our 12/31/20 authorized-but-not-yet-bonded list of City projects with all our Department Heads confirming the necessity of the projects and the accuracy of their current expected costs and reimbursements while deferring them as much as we can. We have had discussions with the Schools/Board of Education and they are conducting a similar review of their projects. This will become an ongoing annual review process.

At this time we expect to issue in FY2022 new bonded debt of about \$60-75MM --- \$23.1MM of which will replace the amount of principal maturing, and about \$37-\$52MM of new additional debt (which will increase our outstanding debt from \$280MM to between \$317MM-\$332MM).

This \$60-75MM debt issuance will fund \$22.2MM (net) for this year's Capital Budget recommended projects, and \$38-\$53MM of our historical authorized-but-not-yet-bonded projects.

CONCLUSION

Developing a joint City and Schools/Board of Education approach to work off our \$180MM (net) historical authorized-but-not-yet-bonded projects will allow us to fund our ongoing investments in the City and Schools while maintaining our AAA bond ratings. These investments and our fiscal prudence will help continue to make Norwalk attractive to both businesses and tourists, and maintain our attractive quality of life for all our residents.

I would like to thank the departments and agencies for their cooperation and assistance in compiling this Capital Budget, and commend my staff, led by Budget Director Angela Fogel, for their work in preparing this document. I look forward to implementing a workable, financially sound capital plan.

Respectfully Submitted,

A handwritten signature in black ink, reading "Henry M. Dachowitz". The signature is written in a cursive style with a large, stylized initial "H".

Henry M. Dachowitz
Chief Financial Officer

FYE 2022 CAPITAL BUDGET PROJECT DETAIL

DEPARTMENT SUMMARY	FYE 2021 Approved	Department Request	Department Expected Revenue	Department Request (Net of Revenue)	Finance Recommended (Gross)
POLICE DEPARTMENT	\$ 14,124,575	\$ 969,852	\$ 0	\$ 969,852	\$ 699,852
FIRE DEPARTMENT	\$ 425,866	\$ 1,184,550	\$ 0	\$ 1,184,550	\$ 229,550
PUBLIC WORKS	\$ 26,183,400	\$ 29,790,800	\$ 3,706,800	\$ 26,084,000	\$ 20,236,800
WPCA	\$ 3,750,000	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 2,000,000
ECONOMIC & COMMUNITY DEVELOPMENT ⁽¹⁾	\$ 5,401,000	\$ 3,606,000	\$ 450,000	\$ 3,156,000	\$ 2,665,000
COMMUNITY SERVICES	\$ 319,000	\$ 193,000	\$ 0	\$ 193,000	\$ 0
BOARD OF EDUCATION	\$ 102,714,655	\$ 15,332,815	\$ 1,676,856	\$ 13,655,959	\$ 1,740,740
REDEVELOPMENT	\$ 400,000	\$ 800,000	\$ 0	\$ 800,000	\$ 375,000
INFORMATION TECHNOLOGY	\$ 433,860	\$ 645,030	\$ 0	\$ 645,030	\$ 645,030
GRAND TOTAL	\$ 153,752,356	\$ 54,522,047	\$ 7,833,656	\$ 46,688,391	\$ 28,591,972
LESS REVENUES					
PUBLIC WORKS		\$ 2,956,800			\$ 2,956,800
LOCIP	\$ 750,000	\$ 750,000			\$ 750,000
PARKING AUTHORITY ⁽²⁾	\$ 1,557,094	\$ 450,000			\$ 450,000
WPCA ⁽²⁾	\$ 5,700,000	\$ 2,000,000			\$ 2,000,000
BOARD OF EDUCATION	\$ 6,161,250	\$ 1,676,856			\$ 240,740
LESS: TOTAL REVENUES	\$ 14,168,344	\$ 7,833,656			\$ 6,397,540
NET TO BE BONDED	\$ 139,584,012	\$ 46,688,391			\$ 22,194,432
<p>(1) Economic & Community Development gross appropriation includes Parking Authority projects which are offset by Parking Authority revenues. (2) The WPCA and The Parking Authority are separate Enterprise Funds - they require authorization so that the City may issue bonds on their behalf. However, since they pay the debt service on their bonds from their own revenues and not the City's, we show a "revenue offset" for the bond amounts they authorize.</p>					

DEPARTMENT			2020-21	2021-22			
Proj.	Available	Project Description	Council Approved	Department Request	Department Revenue	Request Net of Revenue	Finance Recommend
A. POLICE							
A-1 POLICE							
1	NEW	FIRING RANGE	\$ 0	\$ 150,000	\$ 0	\$ 150,000	\$ 150,000
2	C0665	\$ 610,659 CARS AND VANS	\$ 624,575	\$ 709,852	\$ 0	\$ 709,852	\$ 549,852
3	NEW	MARINE UNIT	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
4	NEW	FARO 360 SCANNER	\$ 0	\$ 110,000	\$ 0	\$ 110,000	\$ 0
A-1 POLICE SUBTOTAL			\$ 624,575	\$ 969,852	\$ 0	\$ 969,852	\$ 699,852
A-3 COMBINED DISPATCH							
1	C0638	\$ 13,510,000 COMMUNICATION CONSOLE	\$ 13,500,000			\$ 0	
A-2 COMBINED DISPATCH SUBTOTAL			\$ 13,500,000	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL: POLICE DEPARTMENT			\$ 14,124,575	\$ 969,852	\$ 0	\$ 969,852	\$ 699,852
B. FIRE DEPARTMENT							
1	C0486	\$ - VEHICLES	\$ 0	\$ 70,450	\$ 0	\$ 70,450	\$ 70,450
2	C0437	\$ 809 APPARATUS REPLACEMENT	\$ 0	\$ 650,000	\$ 0	\$ 650,000	\$ 0
3	NEW	25' DEFENDER CLASS SAFE BOAT	\$ 0	\$ 195,000	\$ 0	\$ 195,000	\$ 0
4	NEW	AFFF FOAM	\$ 0	\$ 19,100	\$ 0	\$ 19,100	\$ 19,100
5	NEW	HIGH PRESSURE RESCUE BAGS	\$ 0	\$ 20,000	\$ 0	\$ 20,000	\$ 20,000
6	C0641	\$ 21,000 SECURITY CAMERAS & INTERCOM SYSTEM	\$ 0	\$ 20,000	\$ 0	\$ 20,000	\$ 20,000
7	NEW	USED TRACTOR FOR HAZMAT TRAILER	\$ 0	\$ 30,000	\$ 0	\$ 30,000	\$ 0
8	C0385	\$ 51,665 BUILDING REPAIRS - VARIOUS STATIONS	\$ 35,000	\$ 35,000	\$ 0	\$ 35,000	\$ 0
9	NEW	STATION 5 MEADOW STREET NEW ROOF	\$ 0	\$ 145,000	\$ 0	\$ 145,000	\$ 100,000
99	C0666	\$ 9,915 BATTERY POWERED EXTRICATION EQUIP	\$ 110,000	\$ 0	\$ 0	\$ 0	\$ 0
99	C0667	\$ 41,084 MOBILE RADIO UPGRADE	\$ 177,402	\$ 0	\$ 0	\$ 0	\$ 0
99	C0310	\$ 29,681 SCBA AIRPAKS, FACEPIECES & REGULATORS	\$ 48,000	\$ 0	\$ 0	\$ 0	\$ 0
99	C0668	\$ 4 POWER WASHER	\$ 10,964	\$ 0	\$ 0	\$ 0	\$ 0
99	C0669	\$ 7,029 TRAINING TOWER	\$ 19,000	\$ 0	\$ 0	\$ 0	\$ 0
99	C0770	\$ - UTILITY VEHICLE	\$ 25,500	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL: FIRE DEPARTMENT			\$ 425,866	\$ 1,184,550	\$ 0	\$ 1,184,550	\$ 229,550
C. PUBLIC WORKS							
C-1. ENGINEERING							
1	C0315	\$ 107,824 BRIDGE REPAIRS	\$ 100,000	\$ 500,000	\$ 0	\$ 500,000	\$ 500,000
2	C0617	\$ 24,072 STRUCTURAL INSPECTIONS & REPAIR	\$ 35,000	\$ 35,000	\$ 0	\$ 35,000	\$ 35,000
3	C0642	\$ 2,013,600 WEST CEDAR BRIDGE	\$ 1,800,000	\$ 1,800,000	\$ 1,440,000	\$ 360,000	\$ 1,800,000
4	C0021	\$ 3,970,033 PAVEMENT MANAGEMENT PROGRAM	\$ 5,000,000	\$ 6,000,000	\$ 750,000	\$ 5,250,000	\$ 6,000,000
5	C0318	\$ - SIDEWALKS & CURBS	\$ 2,800,000	\$ 2,000,000	\$ 0	\$ 2,000,000	\$ 2,000,000
6	C0503	\$ 200,000 FOOTPATH REPLACEMENT	\$ 100,000	\$ 100,000	\$ 0	\$ 100,000	\$ 100,000
7	C0302	\$ 250,000 GENERAL DRAINAGE	\$ 250,000	\$ 500,000	\$ 0	\$ 500,000	\$ 500,000
8	C0440	\$ 3,743,307 WATERCOURSE MAINTENANCE	\$ 4,000,000	\$ 3,500,000	\$ 0	\$ 3,500,000	\$ 500,000
9	C0281	\$ - DREDGING	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
10	C0425	\$ - STORMWATER MGMT PLAN	\$ 0	\$ 837,000	\$ 0	\$ 837,000	\$ 0
11	C0643	\$ 150,000 NORWALK RIVER FLOOD CONTROL	\$ 150,000	\$ 150,000	\$ 0	\$ 150,000	\$ 100,000
12	NEW	\$ - COASTAL RESILIENCY	\$ 0	\$ 100,000	\$ 0	\$ 100,000	\$ 0
13	C0233	\$ - TREE PLANTING-DPW	\$ 65,000	\$ 65,000	\$ 0	\$ 65,000	\$ 65,000
14	C0471	\$ 3,834,858 EAST AVE RECONSTRUCTION	\$ 1,500,000	\$ 2,000,000	\$ 0	\$ 2,000,000	\$ 2,000,000
15	C0234	\$ 2,451,774 TEA21 LOCAL MATCH	\$ 1,983,400	\$ 1,991,800	\$ 1,516,800	\$ 475,000	\$ 1,991,800

DEPARTMENT			2020-21	2021-22			
Proj.	Available	Project Description	Council Approved	Department Request	Department Revenue	Request Net of Revenue	Finance Recommend
16	NEW	\$ -	INFRASTRUCTURE REINVESTMENT (CAPITAL RESERVE)	\$ 0	\$ 0	\$ 0	\$ 0
17	NEW	\$ -	RIGHT-OF-WAY USE POLICY STUDY	\$ 0	\$ 75,000	\$ 0	\$ 75,000
18	NEW	\$ -	STATE PROJECTS NON-PARTICIPATING CITY STANDARD	\$ 0	\$ 200,000	\$ 0	\$ 200,000
19	NEW	\$ -	WALL STREET AREA SIDEWALK & HISTORIC STREET LIGHT PROJECT	\$ 0	\$ 0	\$ 0	\$ 0
20	NEW	\$ -	ELIZABETH STREET STREETScape & UNDERGROUND UTILITY	\$ 0	\$ 0	\$ 0	\$ 0
C-1. ENGINEERING SUBTOTAL			\$ 17,783,400	\$ 19,853,800	\$ 3,706,800	\$ 16,147,000	\$ 15,791,800
C-2. OPERATIONS							
1	NEW	\$ -	TRUCK SCALE REPLACEMENT	\$ 0	\$ 250,000	\$ 0	\$ 250,000
2	NEW	\$ -	TIPPING FLOOR REFURBISHMENT	\$ 0	\$ 250,000	\$ 0	\$ 250,000
99	C0313	\$ 6,991	FLEET REPLACEMENT	\$ 900,000	\$ 540,000	\$ 0	\$ 540,000
99	C0515	\$ 209,888	COMPACTOR REPLACEMENT	\$ 25,000	\$ 0	\$ 0	\$ 0
C-2. OPERATIONS SUBTOTAL			\$ 925,000	\$ 1,040,000	\$ 0	\$ 1,040,000	\$ 790,000
C-3. RECREATION & PARKS							
1	C0364	\$ -	SCHOOL & PARK PLAYGROUNDS	\$ 300,000	\$ 260,000	\$ 0	\$ 260,000
2	C0365	\$ 335,888	CALF PASTURE BEACH	\$ 325,000	\$ 700,000	\$ 0	\$ 700,000
3	C0659	\$ 1,000,000	TURF SOFTBALL	\$ 1,000,000	\$ 620,000	\$ 0	\$ 620,000
4	C0658	\$ 2,503,650	BROAD RIVER BASEBALL COMPLEX	\$ 2,500,000	\$ 2,500,000	\$ 0	\$ 2,500,000
5	C0366	\$ 545,145	CRANBURY PARK	\$ 580,000	\$ 450,000	\$ 0	\$ 450,000
6	C0321	\$ 609,466	BASKETBALL & TENNIS COURTS	\$ 575,000	\$ 300,000	\$ 0	\$ 300,000
7	C0367	\$ 83,886	VETERANS MEMORIAL PARK	\$ 0	\$ 425,000	\$ 0	\$ 425,000
8	C0486	\$ -	VEHICLES	\$ 275,000	\$ 270,000	\$ 0	\$ 270,000
9	NEW		CASAGRANDE FIELD		\$ 500,000	\$ 0	\$ 500,000
10	C0454	\$ -	TESTA FIELD	\$ 0	\$ 500,000	\$ 0	\$ 500,000
11	PYR - 1		BEN FRANKLIN GYMNASIUM		\$ 200,000		\$ 200,000
12	C0657	\$ 220,000	IRVING FREESE PARK	\$ 0	\$ 400,000	\$ 0	\$ 400,000
13	C0131	\$ 57,619	BACKSTOPS AND FENCING	\$ 0	\$ 50,000	\$ 0	\$ 50,000
14	C0588	\$ -	PAVING SIDEWALK PROJECTS PARKS	\$ 0	\$ 50,000	\$ 0	\$ 50,000
15	C0370	\$ 105,661	TREE PLANTING	\$ 50,000	\$ 50,000	\$ 0	\$ 50,000
16	C0372	\$ 100,000	OPEN SPACE FUND	\$ 50,000	\$ 50,000	\$ 0	\$ 50,000
17	C0771	\$ 85,000	ATHLETIC FIELDS	\$ 85,000	\$ 0	\$ 0	\$ 50,000
18	NEW		OYSTER SHELL PARK		\$ 0	\$ 0	\$ 0
99	C0631	\$ 224,371	WEST ROCKS SOCCER COMPLEX	\$ 900,000	\$ 0	\$ 0	\$ 0
C-3. RECREATION & PARKS SUBTOTAL			\$ 6,640,000	\$ 7,325,000	\$ 0	\$ 7,325,000	\$ 2,855,000
C-4. BUILDINGS							
1	C0439	\$ 775,571	CITY HALL REPAIRS & IMPROVEMENTS	\$ 230,000	\$ 400,000	\$ 0	\$ 400,000
2	C0476	\$ 25,917	VARIOUS CITY BLDGS REPAIRS	\$ 50,000	\$ 50,000	\$ 0	\$ 50,000
3	C0137	\$ 41,559	POLICE FACILITIES	\$ 0	\$ 480,000	\$ 0	\$ 480,000
4	C0119	\$ 252,667	PUBLIC WORKS CENTER	\$ 210,000	\$ 212,000	\$ 0	\$ 212,000
5	C0266	\$ 38,575	NATHANIEL ELY - VARIOUS REPAIRS	\$ 20,000	\$ 275,000	\$ 0	\$ 275,000
6	C0327	\$ 4,220	VARIOUS BLDGS-ENERGY CONSERVATION	\$ 0	\$ 25,000	\$ 0	\$ 25,000
7	C0644	\$ -	BRANCH LIBRARY IMPROVEMENTS	\$ 0	\$ 130,000	\$ 0	\$ 130,000

DEPARTMENT				2020-21	2021-22			
				Council	Department	Department	Request	Finance
	Proj.	Available	Project Description	Approved	Request	Revenue	Net of Revenue	Recommend
8	C0133	\$ 28,415	MAIN LIBRARY	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
			BEN FRANKLIN - VARIOUS REPAIRS					
9	C0295	\$ 44,587		\$ 135,000	\$ 0	\$ 0	\$ 0	\$ 0
10	NEW	\$ -	ELECTRICAL SYSTEM SURVEYS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
11	C0543	\$ 22,291	VAR BLDGS-ENVIRONMENTAL REMEDIATION	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
12	NEW	\$ -	ROOSEVELT CENTER IMPROVEMENTS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
13	C0583	\$ 70,394	SIDEWALK & CURB BLDG MGMT	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0
14	NEW	\$ -	FIRE HEADQUARTERS	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
15	C0645	\$ 68,054	HEALTH DEPARTMENT	\$ 90,000	\$ 0	\$ 0	\$ 0	\$ 0
99	C0772	\$ 46,500	NORWALK MUSEUM	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0
C-4. BUILDINGS SUBTOTAL				\$ 835,000	\$ 1,572,000	\$ 0	\$ 1,572,000	\$ 800,000
TOTAL: PUBLIC WORKS				\$ 26,183,400	\$ 29,790,800	\$ 3,706,800	\$ 26,084,000	\$ 20,236,800
D. WATER POLLUTION CONTROL AUTHORITY								
1	C0361	\$ 5,492,776	COLLECTION SYSTEM REHABILITATION	\$ 0	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 1,000,000
2	C0360	\$ 8,177,642	PUMP STATION UPGRADE/REPLACEMENT	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0	\$ 1,000,000
3	C0791	\$ -	WWTP REHABILITATION/IMPROVEMENT	\$ 750,000	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL: WATER POLLUTION CONTROL AUTHORITY				\$ 3,750,000	\$ 2,000,000	\$ 2,000,000	\$ 0	\$ 2,000,000
E. ECONOMIC & COMMUNITY DEVELOPMENT								
E-1 ECONOMIC & COMMUNITY DEVELOPMENT								
1	C0773	\$ 115,180	SMALL BUSINESS/MAIN ST. PROGRAM	\$ 150,000	\$ 150,000	\$ 0	\$ 150,000	\$ 150,000
2	NEW	\$ -	MAIN LIBRARY EXPANSION PROJECT	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
99	C0662	\$ 2,020,000	LIBRARY EXPANSION ARCHITECTURAL	\$ 1,570,000	\$ 0	\$ 0	\$ 0	\$ 0
E-1 ECONOMIC & COMMUNITY DEVELOPMENT SUBTOTAL				\$ 1,720,000	\$ 150,000	\$ 0	\$ 150,000	\$ 150,000
E-2 TRANSPORTATION, MOBILITY & PARKING								
1	C0581	\$ -	PROJECTED CROSSWALKS / WARNINGS	\$ 30,000	\$ 30,000	\$ 0	\$ 30,000	\$ 30,000
2	C0441	\$ -	SAFE ROUTES TO SCHOOL	\$ 225,000	\$ 250,000	\$ 0	\$ 225,000	\$ 225,000
3	C0562	\$ 94,008	STRIPING & SIGNING	\$ 150,000	\$ 0	\$ 0	\$ 0	\$ 0
4	C0648	\$ 25,000	ARTISTIC CROSSWALK SIGNS	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0
5	PYR - 1	\$ -	HAMILTON STREET STAIRCASE	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
6	C0649	\$ 150,000	NEW SIDEWALK CONSTRUCTION	\$ 100,000	\$ 100,000	\$ 0	\$ 100,000	\$ 100,000
7	C0774	\$ 30,000	ROWAYTON AVENUE SIDEWALK	\$ 30,000	\$ 150,000	\$ 0	\$ 50,000	\$ 50,000
8	C0775	\$ 50,000	HUNT STREET/WITCH LANE SIDEWALKS	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0
9	C0776	\$ 40,000	GEORGE AVE SIDEWALKS	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0
10	C0777	\$ 50,000	NORWALK RIVER VALLEY TRAIL	\$ 50,000	\$ 50,000	\$ 0	\$ 0	\$ 0
11	NEW	\$ -	PEDESTRIAN CRSSWLK/40 CROSS ST.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
12	C0598	\$ 42,790	PAVEMENT MARKINGS FOR BIKING	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0
13	PYR - 1	\$ -	AUTONOMOUS SHUTTLE PILOT	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
14	C0514	\$ 299,769	TRANSPORATION MASTER PLAN IMPLEMENT	\$ 210,000	\$ 90,000	\$ 0	\$ 0	\$ 0
15	C0232	\$ 53,727	TRAFFIC SIGNALS EQUIPMENT	\$ 550,000	\$ 600,000	\$ 0	\$ 500,000	\$ 500,000
16	C0528	\$ 37,650	TRAFFIC SYSTEM ENHANCEMENTS	\$ 0	\$ 50,000	\$ 0	\$ 50,000	\$ 50,000
17	NEW	\$ -	TRAFFIC SIGNAL SCRIBNER AT I-95	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
18	NEW	\$ -	WEST/BELTON/MOTT INTERSECTION	\$ 0	\$ 350,000	\$ 0	\$ 350,000	\$ 350,000
99	C0650	\$ 24,552	FLEET EQUIPMENT	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0
E-2 TRANSPORTATION, MOBILITY & PARKING SUBTOTAL				\$ 1,550,000	\$ 1,670,000	\$ 0	\$ 1,305,000	\$ 1,305,000

DEPARTMENT			2020-21	2021-22			
Proj.	Available	Project Description	Council Approved	Department Request	Department Revenue	Request Net of Revenue	Finance Recommend
E-3 PLANNING & ZONING							
1	NEW	\$ -	FIELD CARD SCANNING	\$ 0	\$ 150,000	\$ 0	\$ 150,000 \$ 150,000
99	C0778	\$ 190,040	UPDATE OF ZONING REGULATIONS	\$ 200,000	\$ 0	\$ 0	\$ 0 \$ 0
E-3 PLANNING & ZONING SUBTOTAL				\$ 200,000	\$ 150,000	\$ 0	\$ 150,000 \$ 150,000
E-4 BUSINESS DEVELOPMENT & TOURISM							
1	NEW	\$ -	ARTS AND CULTURE PROGRAM	\$ 0	\$ 100,000	\$ 0	\$ 100,000 \$ 50,000
2	NEW	\$ -	ENTREPRENEURSHIP MICROGRANT PROGRAM	\$ 0	\$ 200,000	\$ 0	\$ 200,000 \$ 100,000
99	C0779	\$ 50,000	BUSINESS INCENTIVE ECON ANALYSIS PL	\$ 50,000	\$ 0	\$ 0	\$ 0 \$ 0
99	C0780	\$ -	TOURISM BRANDING & MARKETING INIT	\$ 100,000	\$ 0	\$ 0	\$ 0 \$ 0
99	C0781	\$ 50,000	BUSINESS OUTREACH & MKTING STRATEGY	\$ 50,000	\$ 0	\$ 0	\$ 0 \$ 0
E-4 BUSINESS DEVELOPMENT & TOURISM SUBTOTAL				\$ 200,000	\$ 300,000	\$ 0	\$ 300,000 \$ 150,000
E-5 HISTORICAL COMMISSION							
1	C0430	\$ 92,429	SMITH STREET BUILDINGS	\$ 21,000	\$ 150,000	\$ 0	\$ 150,000 \$ 25,000
2	C0186	\$ 2,550,995	L-M MANSION CODE & REPAIRS	\$ 50,000	\$ 180,000	\$ 0	\$ 180,000 \$ 180,000
3	C0521	\$ 152,435	ADA ACCESS MILL HILL	\$ 134,000	\$ 50,000	\$ 0	\$ 50,000 \$ 50,000
4	C0533	\$ 17,174	MUSEUM COLL ARCHIVING/CATALOGING	\$ 0	\$ 10,000	\$ 0	\$ 10,000 \$ 0
5	C0294	\$ 11,957	CEMETARIES RESTORATION	\$ 0	\$ 110,000	\$ 0	\$ 110,000 \$ 0
6	C0574	\$ 77,208	WPA MURAL	\$ 0	\$ 50,000	\$ 0	\$ 50,000 \$ 0
7	C0549	\$ 125,563	LOCKWOOD HOUSE ADA ACCESS	\$ 314,000	\$ 0	\$ 0	\$ 0 \$ 0
E-5 HISTORICAL COMMISSION SUBTOTAL				\$ 519,000	\$ 550,000	\$ 0	\$ 550,000 \$ 255,000
E-6 ARTS COMMISSION							
1	NEW	\$ -	ARTS IN PUBLIC PLACES PROGRAM	\$ 0	\$ 50,000	\$ 0	\$ 50,000 \$ 25,000
2	NEW	\$ -	WASHINGTON STREET BARRIERS ART	\$ 0	\$ 6,000	\$ 0	\$ 6,000 \$ 0
3	NEW	\$ -	PUBIC ART INVENTORY	\$ 0	\$ 100,000	\$ 0	\$ 100,000 \$ 0
99	C0792	\$ 50,000	MLK BLVD ART	\$ 50,000	\$ 0	\$ 0	\$ 0 \$ 0
E-6 ARTS COMMISSION SUBTOTAL				\$ 50,000	\$ 156,000	\$ 0	\$ 0 \$ 25,000
E-7 CODE ENFORCEMENT							
30	NEW	\$ -	GATEWAY SIGN REPLACEMENT	\$ 0	\$ 30,000	\$ 0	\$ 30,000 \$ 30,000
	NEW	\$ -	STREETSCAPE IMPROVEMENTS	\$ 0	\$ 150,000	\$ 0	\$ 150,000 \$ 150,000
E-7 CODE ENFORCEMENT SUBTOTAL				\$ 0	\$ 180,000	\$ 0	\$ 180,000 \$ 180,000
E-7PARKING AUTHORITY							
1	C0303	\$ 1,986,633	PRKING FACILITIES REV CONTROL EQUIP	\$ 912,000	\$ 0	\$ 0	\$ 0 \$ 0
2	C0465	\$ 330,984	REVENUE CONTROL EQUIPMENT	\$ 0	\$ 200,000	\$ 200,000	\$ 0 \$ 200,000
3	C0783	\$ 100,000	PARKING WAYFINDING SIGNAGE	\$ 100,000	\$ 250,000	\$ 250,000	\$ 0 \$ 250,000
99	C0782	\$ 150,000	RESIDENTIAL PARKING PERMITS	\$ 150,000	\$ 0	\$ 0	\$ 0 \$ 0
E-7PARKING AUTHORITY SUBTOTAL				\$ 1,162,000	\$ 450,000	\$ 450,000	\$ 0 \$ 450,000
TOTAL ECONOMIC & COMMUNITY DEVELOPMENT				\$ 5,401,000	\$ 3,606,000	\$ 450,000	\$ 2,791,000 \$ 2,665,000
F. COMMUNITY SERVICES							
F-1 HEALTH							
1	C0612	\$ 46,520	HEALTH BUILDING UPGRADES	\$ 31,000	\$ 0	\$ 0	\$ 0 \$ 0
F-1 HEALTH SUBTOTAL				\$ 31,000	\$ 0	\$ 0	\$ 0 \$ 0
F-2 HUMAN RELATIONS AND FAIR RENT							
1	C0536	\$ 396,923	ADA COMPLIANCE	\$ 100,000	\$ 80,000	\$ 0	\$ 80,000 \$ 0
F-2 HUMAN RELATIONS AND FAIR RENT SUBTOTOT				\$ 100,000	\$ 80,000	\$ 0	\$ 80,000 \$ 0

DEPARTMENT			2020-21	2021-22			
Proj.	Available	Project Description	Council Approved	Department Request	Department Revenue	Request Net of Revenue	Finance Recommend
F-3 LIBRARY							
1	C0548	\$ 0	NORWALK NEWSPAPER DIGITIZATION	\$ 50,000	\$ 38,000	\$ 0	\$ 38,000 \$ 0
2	C0785	\$ 68,000	AUDITORIUM REFRESH	\$ 68,000	\$ 75,000	\$ 0	\$ 75,000 \$ 0
99	C0784	\$ 70,000	LAPTOP DISPENSERS	\$ 70,000		\$ 0	\$ 0 \$ 0
F-3 LIBRARY SUBTOTAL			\$ 188,000	\$ 113,000	\$ 0	\$ 113,000	\$ 0
TOTAL: COMMUNITY SERVICES			\$ 319,000	\$ 193,000	\$ 0	\$ 193,000	\$ 0
G. BOARD OF EDUCATION							
1	NEW	\$ -	BRIGGS FAMILY WELCOME CENTER	\$ 0	\$ 7,019,115	\$ 1,140,606	\$ 5,878,509 \$ 0
2	C0609	\$ 265,205	CURRICULUM MATERIALS & TEXTBOOKS	\$ 450,000	\$ 747,000	\$ 0	\$ 747,000 \$ 250,000
3	C0112	\$ 467,187	INSTRUCTIONAL TECHNOLOGY	\$ 500,000	\$ 1,456,700	\$ 0	\$ 1,456,700 \$ 0
4	C0652	\$ 205,586	AIR CONDITIONING PROGRAM	\$ 855,000	\$ 750,000	\$ 0	\$ 750,000 \$ 500,000
5	C0595	\$ 465,573	BOE ASBESTOS ABATEMENT PROGRAM	\$ 500,000	\$ 1,250,000	\$ 406,250	\$ 843,750 \$ 740,740
6	NEW	\$ -	BATHROOM RENOVATIONS	\$ 0	\$ 1,500,000	\$ 0	\$ 1,500,000 \$ 0
7	C0789	\$ 1,144,730	FUEL TANK REPLACEMENT	\$ 1,250,000	\$ 400,000	\$ 130,000	\$ 270,000 \$ 0
8	C0587	\$ 9,485	CAPITAL REPAIRS & REPLACE BOE	\$ 0	\$ 250,000	\$ 0	\$ 250,000 \$ 100,000
9	C0788	\$ 3,158,025	CAFETERIA/KITCHEN RENOVATIONS	\$ 3,500,000	\$ 0	\$ 0	\$ 0 \$ 0
10	C0516	\$ 170,867	SCHOOL DISTRICT PAVING & CONCRETE	\$ 0	\$ 350,000	\$ 0	\$ 350,000 \$ 150,000
11	C0623	\$ 28,168	DISTRICT VEHICLES	\$ 0	\$ 110,000	\$ 0	\$ 110,000 \$ 0
12	NEW	\$ -	BOILER REPLACEMENTS	\$ 0	\$ 0	\$ 0	\$ 0 \$ 0
13	C0790	\$ 80,000	SILVERMINE DRIVEWAY IMPROVEMENTS	\$ 80,000	\$ 1,500,000	\$ 0	\$ 1,500,000 \$ 0
15	NEW	\$ -	CAREER AND TECHNICAL HIGH SCHOOL	\$ 0	\$ 0	\$ 0	\$ 0 \$ 0
14	NEW	\$ -	NATHAN HALE LEARNING COMMONS	\$ 0	\$ 0	\$ 0	\$ 0 \$ 0
15	NEW	\$ -	ROWAYTON SCHOOL ROOF REPLACEMENT	\$ 0	\$ 0	\$ 0	\$ 0 \$ 0
16	NEW	\$ -	ENGINEERING PATHWAY EXPANSION - BMHS	\$ 0	\$ 0	\$ 0	\$ 0 \$ 0
96	C0537	\$ 231,896	ENHANCEMENT TO SCHOOL SECURITY	\$ 200,000	\$ 0	\$ 0	\$ 0 \$ 0
97	C0655	\$ 115,370	BMHS IAQ RECOMMENDATIONS	\$ 100,000	\$ 0	\$ 0	\$ 0 \$ 0
98	C0787	\$ 49,786,319	NORWALK HIGH SCHOOL	\$ 50,279,655	\$ 0	\$ 0	\$ 0 \$ 0
99	C0786	\$ 44,657,726	NEW CRANBURY SCHOOL	\$ 45,000,000	\$ 0	\$ 0	\$ 0 \$ 0
TOTAL: BOARD OF EDUCATION			\$ 102,714,655	\$ 15,332,815	\$ 1,676,856	\$ 13,655,959	\$ 1,740,740
H. REDEVELOPMENT AGENCY							
30	C0288	\$ -	AFFORDABLE HOUSING	\$ 250,000	\$ 500,000	\$ 0	\$ 500,000 \$ 250,000
30	C0591	\$ 365,896	FACADE IMPROVEMENTS REDEVELOP	\$ 150,000	\$ 300,000	\$ 0	\$ 300,000 \$ 125,000
TOTAL: REDEVELOPMENT AGENCY			\$ 400,000	\$ 800,000	\$ 0	\$ 800,000	\$ 375,000
I. INFORMATION TECHNOLOGY							
5	C0375	\$ 358,094	CITY TECHNOLOGY	\$ 433,860	\$ 645,030	\$ 0	\$ 645,030 \$ 645,030
TOTAL: INFORMATION TECHNOLOGY			\$ 433,860	\$ 645,030		\$ 645,030	\$ 645,030
GRAND TOTAL			\$ 153,752,356	\$ 54,522,047	\$ 7,833,656	\$ 46,323,391	\$ 28,591,972